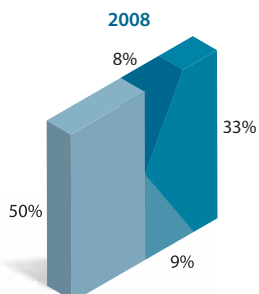


Value added statement

for the year ended 31 December 2008

Value added is defined as the value created by the activities of a business and its employees. The value added statement reports on the calculation of value added and its application among stakeholders in the Group. This statement shows the total wealth created and how it was distributed, taking into account the amounts reinvested in the Group for the replacement of assets and development of operations.

	December 2008 Rm	%	December 2007 Rm	%
Cash value generated from revenue	102 526		70 589	
Cost of materials and services	(44 625)		(30 330)	
Value added by operations	57 901	97	40 259	98
Finance income	1 744	3	1 013	2
Wealth created	59 645	100	41 272	100
Employees	4 776	8	3 379	8
Salaries, wages and other benefits	4 347		3 035	
Employees' tax	429		344	
Governments	19 661	33	11 984	29
Corporate and indirect taxation	13 152		8 221	
Licence fees	6 509		3 763	
Providers of capital	5 563	9	5 264	13
Finance costs	3 027		3 589	
Dividends	2 536		1 675	
Reinvested in the Group to maintain and develop operations	29 645	50	20 645	50
Wealth distribution	59 645	100	41 272	100
Employee statistics				
Average number of employees	16 452		14 878	
	R		R	
Revenue per employee	6 231 826		4 744 522	
Value added per employee	3 519 390		2 705 942	
Wealth created per employee	3 625 395		2 774 029	



Wealth distribution

